



## PART IV Implementation Programs

### INTRODUCTION

If the 2030 General Plan is to serve its purpose effectively, it must be reviewed, maintained, and implemented in a systematic and consistent manner. Part IV includes an outline of the process for reviewing and updating the 2030 General Plan and a program for monitoring its implementation. This part also outlines requirements for implementing the City's General Plan consistent with its goals, policies, standards, and programs and provides an overview of the types of actions or tools the City will use to implement the Plan's policies. This part concludes with tables that list specific implementation programs broken down by General Plan element.

### IMPLEMENTING THE GENERAL PLAN

Carrying out the 2030 General Plan following its adoption requires a multitude of individual actions and ongoing programs involving virtually every City department and many other public agencies and private organizations. The legal authority for these actions and programs rests on two essential powers of local government: corporate and police powers. Using their corporate power, local governments collect money through bonds, fees, assessments, and taxes, and spend it to provide services and facilities. Using their police power, local governments regulate the use of property through zoning, subdivision, and building regulations in order to promote public health, safety, and welfare. The general plan provides the formal and legal framework for the exercise of these powers by local officials.

Decisions, as well as projects approved by the City are not, however, required to be consistent with every goal and policy in this General Plan<sup>1</sup>. The General Plan accommodates a wide range of competing interests—including those of developers, homeowners, current and prospective business owners, environmentalists, jobseekers, taxpayers, and recipients of City-provided services—through a clear and comprehensive set of principles to guide development decisions. In doing so, the Plan sets forth many policies addressing a broad range of topics. The Planning

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<sup>1</sup> *The General Plan does not contain fundamental, mandatory, and specific land use policies, standards, objectives of implementation standards similar in character to policies which form the basis of the holding in Families Unafraid to Uphold Rural Etc. County v. Bd. of Supervisors (1988) 62 Cal. App. 4th 1332.*

Commission and City Council rely on the General Plan to determine whether a proposed project is in harmony or agreement with the policies contained in the Plan. No project or decision is expected to satisfy every General Plan policy nor does State law impose such a requirement.

## **REVISING AND AMENDING THE GENERAL PLAN**

The general plan must be flexible to adjust to changing conditions and at the same time specific in guiding day-to-day land use and development decisions. Over the years, conditions and community needs change and new opportunities arise and the plan needs to keep up with these changes. Every year the City Council should review the plan's implementation programs to assess the City's progress in carrying out the plan. Every five to seven years, the plan should be thoroughly reviewed and updated if necessary.

From time to time, the City will entertain proposals for specific amendments to the plan. The City will initiate some of these proposals itself, but most will be initiated by property owners and developers. State law limits general plan amendments to four times per year, but each amendment can include multiple changes. Like the adoption of the general plan itself, general plan amendments are subject to environmental review, public notice, and hearing requirements and must not create inconsistencies with the rest of the plan.

## **GENERAL PLAN MAINTENANCE AND MONITORING**

### **Annual General Plan Implementation Review**

The City is committed to annually reviewing its progress in implementing the goals and policies of the General Plan. Since many of the factors and issues that the General Plan addresses change from year to year, an annual review and reporting of implementation will help ensure the City is moving forward to achieve the Plan's vision. This review will report on the status of each specific implementation program in the General Plan and take into account the availability of new implementation tools, changes in funding sources, and feedback from Plan monitoring activities.

### **Five-Year General Plan Review and Update**

At least once every five years, the City will thoroughly review the General Plan and revise and update it as necessary. This review and update process will encompass the entire General Plan including the goals, policies, and implementation programs.

## **CATEGORIES OF IMPLEMENTATION ACTIONS/TOOLS**

The City will implement the goals and policies of the General Plan through many actions and tools that can be grouped according to the following eight categories:

- Regulation and Development Review (*RDR*)

- City Master Plans, Strategies, and Programs (*MPSP*)
- Financing and Budgeting (*FB*)
- Planning Studies and Reports (*PSR*)
- City Services and Operations (*SO*)
- Inter-governmental Coordination (*IGC*)
- Joint Partnerships with the Private Sector (*JP*)
- Public Information (*PI*)

### ***Regulation and Development Review (RDR)***

Many General Plan policies are implemented through regulations adopted by the City based on the City's "police power" to protect the public health, safety, and welfare. City ordinances also create a development review process that provides for City review of individual project proposals and authorizes the City to approve, deny, or condition projects based on their consistency with the General Plan. The following is a list of regulatory plans and ordinances commonly used to implement the General Plan:

- Master plans
- Community plans
- Transect Zoning Ordinance
- Building and other codes
- Redevelopment
- California Environmental Quality Act (CEQA)
- Development review

### ***City Master Plans, Strategies, and Programs (MPSP)***

The City has adopted master plans, strategies, and programs focusing City attention on various types of city services and facilities, types of development, or geographic areas. These are prepared to provide more specific direction for City decision-makers, staff, and the public on how the General Plan will be implemented. They are not elements or components of the General Plan. The following is a list of master plans, strategies, and programs that the City has adopted or plans to adopt. Specific implementation programs of the General Plan call for the annual or periodic review of many of these master plans, strategies, and programs in addition to adoption of some new master plans and strategies:

- Sustainability Plan
- Strategic Plan
- Capital Improvements Program
- Citywide Financing Strategy
- Economic Development Strategy
- Redevelopment Implementation Plan
- Pedestrian Master Plan

- Bikeway Master Plan
- Drainage Master Plan
- Recreation Facilities Master Plan
- Pavement Management Plan
- Airport Master Plan
- Natural Hazards Mitigation Plan
- Emergency Management Plan

### ***Financing and Budgeting (FB)***

The development, maintenance, and operation of public facilities such as parks and drainage facilities and the provision of city services require financial resources that are derived from various sources. Programming of City capital projects and their funding over time is outlined in the City's Capital Improvement Program, which is updated annually. The following is a list of revenue sources used by or available to the city to support development, maintenance, or operation of public facilities and services:

- Property tax revenue
- Sales tax revenue
- User fees
- Development fees
- Business improvement districts
- Redevelopment tax increment
- Community facilities and special assessment districts
- Municipal bonds
- Special taxes
- County, state, and Federal funding

### ***Planning Studies and Reports (PSR)***

The City conducts studies and produces reports to collect and evaluate information related to specific issues. These studies and reports are undertaken at the direction of the City Council as needed or are prepared annually to report on the status and implementation of the General Plan or a master plan.

### ***City Services and Operations (SO)***

The City provides a broad range of services to its residents, businesses, and visitors and manages and operates its facilities to meet community needs. How the City provides services and carries out its operations makes a significant difference in how effectively the General Plan is implemented.

### ***Inter-governmental Coordination (IGC)***

The City must coordinate with numerous local, regional, State, and Federal agencies to implement the General Plan. These agencies provide services, facilities, or funding and administer regulations that directly or indirectly affect many issues addressed in the General Plan. The following is a partial list of public agencies that may play a role in implementing the General Plan:

- Local agencies such as El Dorado County, South Tahoe Public Utility District, Lake Tahoe Unified School District (LTUSD), and special districts;
- Regional agencies such as the El Dorado Local Agency Formation Commission (LAFCo), El Dorado County Air Quality Management District (EDCAQMD), and BlueGO (South Tahoe Area Transit Authority);
- State agencies such as Caltrans, General Services, California Department of Fish and Game, Lahontan Regional Water Quality Control Board (LRWQCB), California Tahoe Conservancy (CTC), and California Environmental Protection Agency (EPA);
- Federal agencies such as Tahoe Regional Planning Agency (TRPA), U.S. Forest Service; U.S. Fish and Wildlife Services (USFWS); U.S. Army Corps of Engineers; and Federal Emergency Management Agency (FEMA).

### ***Joint Partnerships with the Private Sector (JP)***

The City can combine its efforts with private sector efforts to improve public service delivery, manage public sector assets, or leverage private sector investment. By expanding the role of the private sector, the City can use its technical, management, and financial resources in creative ways to achieve objectives of the General Plan.

### ***Public Information (PI)***


The City can use a wide range of tools to keep the city's residents informed of City services or other issues of current interest. Public information can be distributed through media such as brochures, pamphlets, the city's website, workshops, seminars, public access television, radio, newspapers, public hearings, neighborhood and community meetings, and customer service hotlines.

### **Specific Implementation Programs**

Specific implementation programs are listed in the following tables. Following each implementation program is a description of which policy(ies) the program implements, which City department(s) is responsible for implementation, and which department(s) will support the responsible department(s). Finally, to the right of each program is a timeline that identifies when the implementation will be completed.

The implementation programs are organized as follows:

- Table IMP-1: Land Use and Community Design Element Implementation Programs
- Table IMP-2: Economic Development Element Implementation Programs
- Table IMP-3: Housing Element Implementation Programs
- Table IMP-4: Transportation and Circulation Element Implementation Programs
- Table IMP-5: Public/Quasi-Public Facilities and Services Element Implementation Programs
- Table IMP-6: Recreation and Open Space Element Implementation Programs
- Table IMP-7: Health and Safety Element Implementation Programs
- Table IMP-8: Natural and Cultural Resources Element Implementation Programs

<b>TABLE IMP-1 Land Use and Community Design Element Implementation Programs</b>						
		2010-2012	2013-2015	2016-2030	Annual	Ongoing
<p><b>IMP-1.1: Incorporation of Parts of South Lake Tahoe’s 2030 General Plan into the Tahoe Regional Planning Agency’s Regional Plan for the Lake Tahoe Basin (IGC)</b>                      The City shall coordinate efforts with the Tahoe Regional Planning Agency to incorporate selected parts of the City’s 2030 General Plan into the Regional Plan for the Lake Tahoe Basin. The parts that shall be incorporated are identified in the 2030 General Plan with a “” icon. These include policies, standards, diagrams, and implementation programs. These mutually-adopted policies will fulfill the requirements of the Tahoe Regional Planning Compact and, in turn, the 2030 General Plan will be the principal land use policy document for all lands inside the city limits of South Lake Tahoe. Source: GPU Consultants</p>		✓				✓
Implements Which Policy(ies)	[Note: Pending release of the Tahoe Regional Planning Agency’s draft Regional Plan]					
Responsible Department(s)	City Manager					
Supporting Department(s)	Community Development Department City Attorney					
<p><b>IMP-1.2: TRPA’s Scenic Quality Improvement Plan (IGC) (MPSP)</b>                      The City shall adopt and regularly update the Tahoe Regional Planning Agency’s Scenic Quality Improvement Plan. Source: South Lake Tahoe 1999 General Plan</p>		✓				✓
Implements Which Policy(ies)	LU-10.7					
Responsible Department(s)	Community Development Department					
Supporting Department(s)	City Council					
<p><b>IMP-1.3: Citywide Design Guidelines (MPSP)</b>                      The City shall adopt and regularly update a set of Citywide Design Guidelines in the City Code to focus on “form based” design standards that result in building forms that will promote walking, bicycling, and transit, and will cultivate community pride and/or neighborhood character. Source: City Staff</p>		✓			✓	✓
Implements Which Policy(ies)	LU-8.1, LU-8.13					
Responsible Department(s)	Community Development Department					
Supporting Department(s)						
<p><b>IMP-1.4: Cultural Arts Master Plan (MPSP)</b>                      The City shall review every five years and update the Cultural Arts Master Plan, and promote art in public places such as pedestrian areas, tourist accommodation areas, and commercial shopping centers in conformance with the Cultural Arts Master plan. Source: South Lake Tahoe 1999 General Plan</p>						✓
Implements Which Policy(ies)	LU-8.14					
Responsible Department(s)	Community Development Department					
Supporting Department(s)						

<b>TABLE IMP-1</b>						
<b>Land Use and Community Design Element Implementation Programs</b>						
		2010-2012	2013-2015	2016-2030	Annual	Ongoing
<b>IMP-1.5: Commercial Code Enforcement (RDR)</b> The City shall develop a program for identifying and removing substandard buildings and property improvements along commercial streets with emphasis on public health, safety, and welfare code enforcement. Source: South Lake Tahoe 1999 General Plan						
Implements Which Policy(ies)	LU-1.3, LU-5.2, LU-5.3					✓
Responsible Department(s)	Community Development Department					
Supporting Department(s)	City Attorney					
<b>IMP-1.6: Sign Ordinance (RDR)</b> The City shall regularly update the sign ordinance in order to regulate design, content, and location of commercial signage throughout the city. Source: GPU Consultants						
Implements Which Policy(ies)	LU-8.8, LU-8.10		✓			
Responsible Department(s)	Community Development Department					
Supporting Department(s)						
<b>IMP-1.7: Nuisance Abatement Program (RDR)</b> The City shall amend the existing Nuisance Abatement Program to include specific provisions targeted at penalizing repeat offenders. Source: South Lake Tahoe 1999 General Plan						
Implements Which Policy(ies)	LU-8.6, LU-8.12	✓				
Responsible Department(s)	City Manager					
Supporting Department(s)	Community Development Department City Attorney					
<b>IMP-1.8: Commercial Development Potential Survey (PSR)</b> The City shall conduct an inventory of all parcels of land within the city that are designated for commercial use (including mixed-use) to estimate the parcel's capacity to accommodate additional commercial development. Source: Staff						
Implements Which Policy(ies)	LU-1.7, LU-1.11, LU-1.12, LU-2.3, LU-2.4, LU-2.5, LU-2.6, LU-2.9, ED-2.10, ED-3.1, ED-3.3					
Responsible Department(s)	Community Development Department					
Supporting Department(s)	Economic Development Department Redevelopment Agency	✓				

<b>TABLE IMP-1</b>						
<b>Land Use and Community Design Element Implementation Programs</b>						
		2010-2012	2013-2015	2016-2030	Annual	Ongoing
<p><b>IMP-1.9: Sustainability Education Program (PI) (RSR)</b>                      The City shall create a Sustainability Education Program to inform businesses and developers of the benefits of sustainable design and green building. The program shall include City-sponsored educational workshops, as well as the production and distribution of educational materials, such as brochures, website postings, and local access television commercials, to teach about the long-term economic and environmental benefits of sustainable design and building.                      Source: GPU Consultants</p>			✓			
Implements Which Policy(ies)	LU-1.1, LU-9.1, LU-9.2, LU-9.3, LU-9.5, LU-9.6, LU-9.7					
Responsible Department(s)	Redevelopment and Housing Department Community Development Department					
Supporting Department(s)	Building Department					
<p><b>IMP-1.10: Memorandum of Understanding with TRPA (IGC)</b>                      The City shall coordinate with TRPA to pursue revisions of the memorandum of understanding (MOU) to allow the City of South Lake Tahoe to approve all projects that are not regionally-significant, meet TRPA’s Environmental Thresholds, and are consistent with the Regional Plan. However, TRPA may monitor City project review activities annually and review whether City project review standards are continuing to meet the Environmental Thresholds.                      Sources: 2008 Policy Guidance Package, Staff</p>		✓				
Implements Which Policy(ies)	LU-10.1, LU-10.2, LU-10.4					
Responsible Department(s)	City Council					
Supporting Department(s)	City Manager Community Development Department					
<p><b>IMP-1.11: Additional Coverage in Community Plans and Nodes (IGC)</b>                      The City shall work with the Tahoe Regional Planning Agency to allow transfers of existing land coverage within identified hydrologic areas to community plan areas within the city in order to provide an incentive for larger mixed-use, commercial, and tourist projects that serve the needs of residents and visitors.                      Source: GPU Consultants</p>		✓				
Implements Which Policy(ies)	LU-1.11, LU-10.4					
Responsible Department(s)	Community Development Department					
Supporting Department(s)	City Manager					
<p><b>IMP-1.12: Energy Efficiency in City Buildings and Facilities (SO)</b>                      The City shall incorporate energy efficiency into all City-owned and operated buildings and facilities. Source: Sustainability Plan</p>			✓			
Implements Which Policy(ies)	LU-9.4, NCR-6.18					
Responsible Department(s)	Redevelopment and Housing Department Community Development					
Supporting Department(s)						

<b>TABLE IMP-1</b>						
<b>Land Use and Community Design Element Implementation Programs</b>						
		2010-2012	2013-2015	2016-2030	Annual	Ongoing
<b>IMP-1.13: South Y Industrial Tract, Bijou/Al Tahoe, and Stateline/Ski Run Community Plans (RDR) (IGC)</b>						
The City shall periodically update the South Y Industrial Tract, Bijou/Al Tahoe, and Stateline/Ski Run Community Plans to achieve the goals and policies of the General Plan. Source: GPU Consultants						
Implements Which Policy(ies)	LU-1.7, LU-2.4, LU-2.5, LU-2.6, LU-2.8, LU-2.9, LU-2.12, LU-2.13					✓
Responsible Department(s)	Community Development					
Supporting Department(s)	Redevelopment and Housing Department					
<b>IMP-1.14: Tahoe Valley Community Plan (RDR)</b>						
The City shall adopt and periodically update the Tahoe Valley Community Plan to achieve the goals and policies of the General Plan. Source: GPU Consultants						
Implements Which Policy(ies)	LU-1.7, LU-2.7, LU-2.9, LU-2.11, LU-2.10	✓				✓
Responsible Department(s)	Community Development					
Supporting Department(s)	Redevelopment and Housing Department					

<b>TABLE IMP-2 Economic Development Element Implementation Programs</b>						
		2010-2012	2013-2015	2016-2030	Annual	Ongoing
<b>IMP-2.1: Economic Study of Incentives for Community Plan Development (PSR)</b> The City shall conduct an Economic Study, in coordination with the Chamber of Commerce, to identify incentives to relocate land uses into Community Plan areas. Source: South Lake Tahoe 1999 General Plan		✓				
Implements Which Policy(ies)	ED-1.8, ED-1.9, ED-2.8, ED-2.10, ED-3.1					
Responsible Department(s)	Economic Development Department					
Supporting Department(s)	Community Development Department Finance Department					
<b>IMP-2.2: City Economic Outreach Program (PI) (JP)</b> The City shall create a City Outreach Program for existing and new business which includes personal visits by Staff to hear and connect with businesses throughout the City. Source: Staff						
Implements Which Policy(ies)	ED-2.1, ED-3.1					✓
Responsible Department(s)	Economic Development Department					
Supporting Department(s)						
<b>IMP-2.3: Winter Olympics Bid (JP)</b> The City shall work with Heavenly Resort to develop and submit a bid for a jointly-hosted Winter Olympics to the International Olympics Committee. Source: Stakeholder						
Implements Which Policy(ies)	ED-2.2					✓
Responsible Department(s)	Economic Development Department					
Supporting Department(s)	Community Development Department Finance Department					
<b>IMP-2.4: Community Development Block Grant Program (MPSP)</b> The City shall continue to seek funding through such sources as the Community Development Block Grant Program to provide loans and/or grants to small local businesses seeking to expand in South Lake Tahoe. Source: GPU Consultants						
Implements Which Policy(ies)	ED-2.7, ED-2.12					
Responsible Department(s)	Housing and Redevelopment Department					
Supporting Department(s)	Economic Development Department Finance Department					✓

<p><b>IMP-2.5: Five-Year Economic Development Implementation Plan (MPSP)</b>                  The City shall establish a five-year implementation plan for Economic Development, reviewed with City Council every 12 to 18 months. <u>Economic development incentives that should be addressed include tax incentives, utility cost reductions and incentives, business license fee reductions, regulation and permit streamlining, business market gap analysis, and business identification analysis. Economic development strategies that should be addressed include free weekend events, scheduled regional air carrier service, City outreach to local business owners, marketing and outreach for business attraction, and fact sheets for available buildings and properties.</u> Sources: Staff, <u>Community Workshop</u></p>							✓
Implements Which Policy(ies)	All Economic Development Policies						
Responsible Department(s)	Economic Development Department						
Supporting Department(s)							
<p><b>IMP-2.6: Redevelopment Project Area #1 (MPSP)</b>                  The City shall regularly update Redevelopment Project Area #1 as the primary means of facilitating economic redevelopment in the eastern half of the city. Source: GPU Consultants</p>							✓
Implements Which Policy(ies)	ED-1.8, ED-1.9, ED-2.1, ED-4.3						
Responsible Department(s)	Redevelopment and Housing Department						
Supporting Department(s)	Community Development Department						
<p><b>IMP-2.7: City Website Maintenance (SO) (PI)</b>                  The City shall maintain the City’s website to provide demographic and market information about South Lake Tahoe as well as a listing of available sites and buildings. Source: GPU Consultants</p>							✓
Implements Which Policy(ies)	ED-2.1						
Responsible Department(s)	Economic Development Department						
Supporting Department(s)	Community Development Department						

<b>TABLE IMP-3 Housing Element Implementation Programs</b>					
	<b>2010- 2012</b>	<b>2013- 2015</b>	<b>2016- 2030</b>	<b>Annual</b>	<b>Ongoing</b>
Please see separately adopted Housing Element					

<b>TABLE IMP-4 Transportation and Circulation Element Implementation Programs</b>						
		2010-2012	2013-2015	2016-2030	Annual	Ongoing
<b>IMP-4.1: Roadway Maintenance Fee Program (MPSP)</b> The City shall adopt and regularly update a roadway maintenance fee program, as part of the development impact fee schedule, in order to fund long-term roadway improvements and maintenance. Source: Stakeholder						
Implements Which Policy(ies)	TC-1.1, TC-1.3, TC-1.4, TC-1.5, TC-1.8		✓			✓
Responsible Department(s)	Public Works Department					
Supporting Department(s)	Community Development					
<b>IMP-4.2: Comprehensive Transit Plan (MPSP)</b> The City should coordinate with local transit providers and the Tahoe Regional Planning Agency to produce a comprehensive transit plan for South Lake Tahoe and the Lake Tahoe Basin that includes a continuous shuttle or bus around the lake. Source: Stakeholder						
Implements Which Policy(ies)	TC-2.1, TC-2.2, TC-2.3, TC-2.4, TC-2.5, TC-2.6, TC-2.7, TC-2.8		✓			✓
Responsible Department(s)	Public Works Department					
Supporting Department(s)	Community Development					
<b>IMP-4.3: Transit In-Lieu Fee Assessment (MPSP)</b> The City shall establish a transit in-lieu fee assessment for new development and improvements in order to fund bus transit and facility expansion. Sources: Stakeholder, GPU Consultants						
Implements Which Policy(ies)	TC-2.5		✓			✓
Responsible Department(s)	Public Works Department					
Supporting Department(s)	Community Development					
<b>IMP-4.4: Community Service Districts for Redevelopment Area Transit (MPSP)</b> The City shall create Community Services Districts (CSDs) for redevelopment areas to provide increased and ongoing funding for transit operations. Source: GPU Consultants						
Implements Which Policy(ies)	TC-2.5		✓			✓
Responsible Department(s)	Redevelopment and Housing Department					
Supporting Department(s)	Community Development Department Public Works Department					
<b>IMP-4.5: South Lake Tahoe Bicycle Master Plan (MPSP)</b> The City shall regularly update the South Lake Tahoe Bicycle Master Plan. Sources: South Lake Tahoe 1999 General Plan, Sustainability Plan						
Implements Which Policy(ies)	TC-3.1, TC-3.2, TC-3.3, TC-3.4, TC-3.5, TC-3.6, TC-3.7, TC-3.8, <u>TC-3.9, TC-3.10, TC-3.11, TC-3.12, TC-3.13, TC-3.19</u>					✓
Responsible Department(s)	Community Development Department					
Supporting Department(s)	Public Works Department					

<b>TABLE IMP-4 Transportation and Circulation Element Implementation Programs</b>						
		2010-2012	2013-2015	2016-2030	Annual	Ongoing
<b>IMP-4.6: TRPA Bicycle and Pedestrian Master Plan (MPSP)</b> The City shall regularly review and provide feedback on the TRPA Bicycle and Pedestrian Master Plan, and may adopt policies or a revised version of policies from the TRPA plan. Source: Staff						
Implements Which Policy(ies)	TC-3.1, TC-3.2, TC-3.3, TC-3.4, TC-3.5, TC-3.6, TC-3.7, TC-3.8, TC-3.9, TC-3.10, TC-3.11, TC-3.12, TC-3.13, TC-3.14, <u>TC-3.15, TC-3.16, TC-17, TC-3.18, TC-3.19</u>					✓
Responsible Department(s)	Community Development Department					
Supporting Department(s)	Public Works Department					
<b>IMP-4.7: Review Parking Requirements (MPSP)</b> The City shall update City Code requirements for off-street parking and reduce them to the minimum needed while avoiding ongoing, persistent parking shortages. As part of this review, the City shall consider requirements that would allow parking demand to exceed supply on a limited number of peak days per year. Sources: Stateline/Ski Run Community Plan, Bijou/Al Tahoe Community Plan		✓				
Implements Which Policy(ies)	TC-4.1, TC-4.2, TC-4.3, TC-4.4, TC-4.5, TC-4.6					
Responsible Department(s)	Community Development Department					
Supporting Department(s)	Public Works Department					
<b>IMP-4.8: Study Paid Parking (PSR)</b> The City shall conduct a study to determine the feasibility of requiring paid parking in the commercial districts as an incentive to reduce auto use. Variable parking rates should be considered to focus on periods with the highest auto use while minimizing year-round impacts on residents. Sources: Sustainability Plan, Bijou/Al Tahoe Community Plan		✓				
Implements Which Policy(ies)	TC-4.2, TC-4.4					
Responsible Department(s)	Public Works Department					
Supporting Department(s)	Community Development Department					
<b>IMP-4.9: In-Lieu Parking Fees (MPSP)</b> The City shall adopt and regularly update an in-lieu parking fee <u>schedule within for</u> specified districts to generate funding for shared facilities and to minimize the overall need for parking supply. Sources: Stakeholder, GPU Consultants			✓			
Implements Which Policy(ies)	TC-4.2, TC-4.4					
Responsible Department(s)	Public Works Department					
Supporting Department(s)	Community Development Department					

<b>TABLE IMP-4 Transportation and Circulation Element Implementation Programs</b>						
		2010-2012	2013-2015	2016-2030	Annual	Ongoing
<p><b>IMP-4.10: Citywide Parking Management Plan (MPSP)</b>                      The City shall adopt and regularly update a citywide Parking Management Plan that identifies locations where parking should be encouraged and areas where arriving by vehicle should be discouraged. The parking management plan may include features such as park and ride lots, shared parking, metered parking areas, and permit only parking areas. Within this overall plan, the City shall develop a series of neighborhood-focused parking master plans that will identify areas for shared parking, resident-only parking, paid parking, and more efficient parking regulations and parking enforcement. Revenues from enforcement could provide funds for needed infrastructure improvements (e.g., curbs, gutters, sidewalks). Sources: Staff, Stakeholder</p>		✓				
Implements Which Policy(ies)	TC-4.1, TC-4.2, TC-4.3, TC-4.4, TC-4.5, TC-4.6					
Responsible Department(s)	Public Works Department					
Supporting Department(s)	Community Development					
<p><b>IMP-4.11: Real-Time Traffic Information (PI)</b>                      The City shall distribute real-time traffic information for seasonal traffic congestion. Source: Stakeholder</p>						✓
Implements Which Policy(ies)	TC-1.14					
Responsible Department(s)	Public Works Department					
Supporting Department(s)	Community Development					
<p><b>IMP-4.12: Highway Traffic Calming <u>and</u> Sidewalk, Landscape, and Lighting Improvements (RDR)</b>                      The City shall pursue Federal funding and assessment district funding to improve the Highway 50 and Highway 89 corridors within the city limits through traffic calming and improved sidewalks, landscaping, and lighting. Source: South Lake Tahoe Strategic Plan</p>			✓			
Implements Which Policy(ies)	TC-1.1, TC-1.3, TC-1.4, TC-1.6, TC-1.7, TC-1.9, TC-1.11, TC-1.13					
Responsible Department(s)	Public Works Department					
Supporting Department(s)	Community Development					
<p><b>IMP-4.13: Local Resident Bus Transit Incentives (MPSP)</b>                      The City shall work with Blue Go to identify and provide incentives for local residents to ride buses. Source: Staff</p>			✓			
Implements Which Policy(ies)	TC-2.7					
Responsible Department(s)	Public Works Department					
Supporting Department(s)	Community Development					

<b>TABLE IMP-4 Transportation and Circulation Element Implementation Programs</b>						
		2010-2012	2013-2015	2016-2030	Annual	Ongoing
<b>IMP-4.14: Resort Transit Incentives (MPSP)</b> The City shall encourage Heavenly Ski Resort to provide incentives or discounts to season pass holders to ride the bus. Source: Staff						
Implements Which Policy(ies)	TC-2.7		✓			
Responsible Department(s)	Public Works Department					
Supporting Department(s)	Community Development					
<b>IMP-4.15: Sidewalk Mapping (PSR)</b> <u>The City shall inventory and map all existing sidewalks in the city and prioritize for construction the missing gaps identified in the map and inventory. Priority should be placed on sidewalks that would increase connectivity between residential neighborhoods and shopping, recreation, public services, and employment centers. Sources: Lake Tahoe Bicycle Coalition, TRPA</u>						
Implements Which Policy(ies)	<u>TC-3.12, TC-3.13, TC-3.14, TC-3.15, TC-3.16, TC-3.17, TC-3.18, TC-3.19</u>		<u>✓</u>			
Responsible Department(s)	<u>Public Works Department</u>					
Supporting Department(s)	<u>Community Development</u>					

<b>TABLE IMP-5 Public/Quasi-Public Facilities and Services Element Implementation Programs</b>						
		2010-2012	2013-2015	2016-2030	Annual	Ongoing
<b>IMP-5.1: Public Facility Master Plans (MPSP)</b> The City shall adopt and regularly update public facility master plans to prioritize the replacement of City-owned buildings and plan for the consolidation of City departments, services, and facilities. The City shall regularly update the plans to ensure compliance with appropriate regional, State, and Federal laws, use of modern and cost-effective technologies, and compatibility with current land use policy. Source: GPU Consultants		✓				✓
Implements Which Policy(ies)	PQP-1.7, PQP-10.9					
Responsible Department(s)	Public Works Department					
Supporting Department(s)	Community Development Department					
<b>IMP-5.2: Capital Improvement Program (FB)</b> The City shall update yearly the Capital Improvement Program (CIP) to ensure the implementation and adequacy of the plan. Source: GPU Consultants					✓	
Implements Which Policy(ies)	PQP-1.1, PQP-1.6, PQP-1.8, PQP-1.10					
Responsible Department(s)	Public Works Department					
Supporting Department(s)	City Manager Community Development Department					
<b>IMP-5.4: Water Conservation Program (IGC) (MPSP)</b> In coordination with STPUD, the City shall develop a water conservation program to encourage residents, visitors, and businesses to use water more efficiently, manage runoff, and increase water recycling and reuse of treated water. Source: GPU Consultants		✓				✓
Implements Which Policy(ies)	PQP-2.6, PQP-2.8, PQP-2.9, PQP-2.10					
Responsible Department(s)	Public Works Department					
Supporting Department(s)	Community Development Department					
<b>IMP-5.5: Hydrologic Analysis (PSR)</b> The City shall conduct a hydrologic analysis that assesses the older municipal drainage systems, including: <ul style="list-style-type: none"> <li>• Capacity;</li> <li>• Calculation for sizing, which quantifies volumes from the City's streets and right-of-way;</li> <li>• Comparison of the existing conditions with the project's condition when it was constructed; and</li> <li>• The recommended maintenance and upgrades needed to refurbish the system.</li> </ul> Source: Draft Tahoe Valley Community Plan			✓			
Implements Which Policy(ies)	PQP-4.1, PQP-4.2, PQP-4.3					
Responsible Department(s)	Public Works					
Supporting Department(s)						

<b>TABLE IMP-5 Public/Quasi-Public Facilities and Services Element Implementation Programs</b>						
		2010-2012	2013-2015	2016-2030	Annual	Ongoing
<b>IMP-5.6: Mandatory Commercial Garbage Pick-up Ordinance (RDR)</b> The City shall adopt and regularly update a Mandatory Commercial Garbage Pick-up Ordinance to prioritize commercial refuse collection in the city. Source: GPU Consultants						
Implements Which Policy(ies)	PQP-3.5		✓			
Responsible Department(s)	Public Works					
Supporting Department(s)						
<b>IMP-5.7: Police Equipment Plan (MPSP)</b> The City shall adopt and regularly update a police equipment plan to prioritize the purchase and replacement of police equipment. Source: GPU Consultants						
Implements Which Policy(ies)	PQP-5.1, PQP-5.4, PQP-5.9	✓				✓
Responsible Department(s)	Police Department					
Supporting Department(s)	City Council					
<b>IMP-5.8: Fire Safety Programs (RDR)</b> The City shall develop fire safety programs and incentives for existing neighborhoods, new development, and substantially-rehabilitated development. Source: South Lake Tahoe Smart Growth Principles						
Implements Which Policy(ies)	PQP-6.1		✓			
Responsible Department(s)	Fire Department					
Supporting Department(s)	Community Development Department Public Works Department					
<b>IMP-5.9: Fire Equipment Plan (MPSP)</b> The City shall adopt and regularly update a Fire Equipment Plan to prioritize the purchase and replacement of fire equipment. Source: GPU Consultants						
Implements Which Policy(ies)	PQP-6.4, PQP-6.6, PQP-6.5	✓				✓
Responsible Department(s)	Fire Department					
Supporting Department(s)	City Council					
<b>IMP-5.10: Snow and Ice Removal Plan (MPSP)</b> The City shall periodically update the Snow and Ice Removal Plan to improve snow removal procedures, both on City streets and State Highways, in coordination with the California Department of Transportation (Caltrans). Source: GPU Consultants						
Implements Which Policy(ies)	PQP-11.1, PQP-11.2, PQP-11.3, PQP-11.4, PQP-11.5, PQP-11.6, PQP-11.7, PQP-11.8					✓
Responsible Department(s)	Public Works Department					
Supporting Department(s)						

<b>TABLE IMP-6 Recreation and Open Space Element Implementation Programs</b>						
		2010-2012	2013-2015	2016-2030	Annual	Ongoing
<b>IMP-6.1: Recreation Facilities Master Plan (MPSP)</b>						
The City shall regularly update the Recreation Facilities Master Plan to reflect the recreational needs of South Lake Tahoe residents and visitors. Source: GPU Consultants						
Implements Which Policy(ies)	ROS-1.1, ROS-1.2, ROS-1.3, ROS-1.4, ROS-1.5, ROS-1.6, ROS-1.7, ROS-1.8, ROS-1.9, ROS-1.10, ROS-1.11, ROS-1.12, ROS-1.13, ROS-1.14, ROS-1.15, ROS-1.16, ROS-1.17, ROS-2.3, ROS-2.4, ROS-2.6	✓				✓
Responsible Department(s)	Parks and Recreation Department					
Supporting Department(s)	Community Development Department					
<b>IMP-6.2: Public Trail and Plaza Incorporation in New Developments and Redevelopments (RDR)</b>						
The City shall update the City Code to require private developments to incorporate public trails and plazas into the development and redevelopment of commercial, industrial, public, and multi-family projects. Source: GPU Consultants						
Implements Which Policy(ies)	ROS-1.10	✓				
Responsible Department(s)	Community Development Department					
Supporting Department(s)						

<b>TABLE IMP-7 Health and Safety Element Implementation Programs</b>						
		2010-2012	2013-2015	2016-2030	Annual	Ongoing
<p><b>IMP-7.1: Reverse 911 System (PI)</b>                      The City shall maintain a reverse 911 system (i.e., automated phone system) to notify residents, employees, and visitors of emergency situations and provide instructions. The City shall study the feasibility of adding cellular telephone and e-mail addresses to the system, in addition to listed and unlisted home telephone numbers. Source: GPU Consultants</p>						✓
Implements Which Policy(ies)	HS-1.3					
Responsible Department(s)	Police Department Fire Department					
Supporting Department(s)	City Manager					
<p><b>IMP-7.2: Fire-Safe Landscaping (MPSP)</b>                      The City shall amend the Section 5-24 (Landscaping) of Title 5 (Land Use Development Standards) of the City Code to require landscape plans for all new and rehabilitated developments to conform to the principles of fire-safe landscaping, including incorporation of fire resistant plants and strategic planting, to create defensible space. Source: Draft Tahoe Valley Community Plan</p>		✓				
Implements Which Policy(ies)	HS-2.2, PQP-6.1					
Responsible Department(s)	Fire Department					
Supporting Department(s)	City Manager Community Development Department					
<p><b>IMP-7.3: Forest Fuel Reduction Program (MPSP) (RDR)</b>                      The City shall adopt and regularly update a hazardous fuel reduction program to improve forest health and reduce the risk of catastrophic wildfire. The program shall include fuel reduction projects to reduce the natural build-up of fuel in the forest and the production of educational materials to educate homeowners and property owners on ways to mitigate wildfire hazards. Sources: Stakeholder, Sustainability Plan</p>			✓			
Implements Which Policy(ies)	HS-2.6					
Responsible Department(s)	Fire Department					
Supporting Department(s)	Community Development Department					
<p><b>IMP-7.4: Radon Inclusion in Building Code (MPSP)</b>                      The City shall amend the City's Building Code to include measures to reduce radon gas exposure and accumulation in new building construction. Sources: Stakeholder, GPU Consultants</p>						
Implements Which Policy(ies)	HS-6.5, HS-6.6, HS-6.7					
Responsible Department(s)	Community Development Department	✓				
Supporting Department(s)	Public Works Department					

<b>IMP-7.5: Comprehensive Airport Land Use Plan (MPSP)</b> The City shall regularly update the Comprehensive Airport Land Use Plan for the Lake Tahoe Airport. Source: South Lake Tahoe 1999 General Plan							
Implements Which Policy(ies)	HS-7.1						✓
Responsible Department(s)	Lake Tahoe Airport						
Supporting Department(s)	Community Development Department						
<b>IMP-7.6: Natural Hazard Mitigation Plan (MPSP) (RDR)</b> The City shall regularly update the Natural Hazard Mitigation Plan to incorporate the latest wildland fire and urban interface standards, identify natural hazards, minimize or eliminate their effects, and reduce prospective costs of reparations before any natural hazard takes place. Source: Stakeholder							
Implements Which Policy(ies)	HS-1.9						✓
Responsible Department(s)	Public Works Department						
Supporting Department(s)	Community Development Department Fire Department Police Department						
<b>IMP-7.7: Local Emergency Operations Plan Review (MPSP)</b> The City shall continue to periodically review and update the City's Local Emergency Operations Plan (LEOP). Source: South Lake Tahoe 1999 General Plan.							
Implements Which Policy(ies)	HS-1.1						✓
Responsible Department(s)	Public Works Department						
Supporting Department(s)	Community Development Department Fire Department Police Department						
<b>IMP-7.8: Disaster Preparedness Plan (MPSP)</b> The City shall maintain and regularly update, when necessary, the Disaster Preparedness Plan. Source: GPU Consultants							
Implements Which Policy(ies)	HS-1.6						✓
Responsible Department(s)	Public Works Department						
Supporting Department(s)	Community Development Department Fire Department Police Department						

<b>TABLE IMP-8 Natural and Cultural Resources Element Implementation Programs</b>						
		2010-2012	2013-2015	2016-2030	Annual	Ongoing
<b>IMP-8.1: Stormwater Management Master Plan (MPSP)</b> The City shall adopt and regularly update a stormwater management master plan that identifies ways to minimize runoff, improve area-wide stormwater retention, and reuse. Source: Sustainability Plan		✓				
Implements Which Policy(ies)	NCR-2.3					
Responsible Department(s)	Public Works					
Supporting Department(s)	Community Development					
<b>IMP-8.2: Green Streets Study (PSR)</b> The City shall conduct a study of green streets to determine if they are an appropriate method for improving water quality and enhancing watershed health in South Lake Tahoe. The City shall select a street segment to serve as a green streets demonstration/pilot project. Following the pilot project, the City shall consider adopting a comprehensive Green Street approach. Sources: Sustainability Plan, GPU Consultant			✓			
Implements Which Policy(ies)	NCR-2.4					
Responsible Department(s)	Public Works					
Supporting Department(s)	Community Development					
<b>IMP-8.3: Wildlife Awareness and Safety Program (PSR) (PI)</b> The City shall develop a wildlife awareness and safety program. The City shall produce and distribute information such as brochures, information pages on the City's website, and signs in recreation areas, on safety tips and procedures for recreating and living around coyotes, mountain lions, and bears. Sources: Staff, GPU Consultant			✓			
Implements Which Policy(ies)	NCR-3.9					
Responsible Department(s)	Parks and Recreation Department					
Supporting Department(s)	Community Development Department					
<b>IMP-8.4: Tree Preservation Ordinance (RDR)</b> The City shall prepare and adopt a tree preservation ordinance that protects large native trees, trees with historic importance, and trees that support sensitive species and healthy forest habitat. Source: Staff			✓			
Implements Which Policy(ies)	NCR-3.12					
Responsible Department(s)	Community Development Department					
Supporting Department(s)	Public Works Department					

<b>IMP-8.5: Historic Landmark Designation (PSR) (RDR)</b> The City shall create a historic landmark program to designate structures or sites having special character or special historic, architectural, or aesthetic interest or value as local historic landmarks. The program should protect local historic landmarks from demolition and inappropriate alterations, including criteria for evaluating the appropriateness for sites or structures to be designated as local historic landmarks, and incentives for preservation of local historic landmarks. Source: Staff							
Implements Which Policy(ies)	NCR-4.1, NCR-4.2						
Responsible Department(s)	Community Development Department						
Supporting Department(s)							
<b>IMP-8.6: Greenhouse Gas Emission Reduction Strategy (MPSP)</b> The City shall develop a comprehensive strategy to reduce GHG emissions and climate impacts. Source: Sustainability Plan							
Implements Which Policy(ies)	NCR-5.1, NCR-5.2, NCR-5.3, NCR-5.4, NCR-5.6, NCR-5.7, NCR-5.9, NCR-6.1, NCR-6.2, NCR-6.20						
Responsible Department(s)	Community Development Department						
Supporting Department(s)							
<b>IMP-8.7: Bear-Proof Trash Receptacles (RDR)</b> The City shall amend the City Code to require bear-proof containers in new developments. Source: Staff							
Implements Which Policy(ies)	NCR-3.8						
Responsible Department(s)	Community Development Department City Council						
Supporting Department(s)							
<b>IMP-8.8: Riparian Habitat Protection and Restoration (MPSP)</b> The City shall develop a comprehensive strategy to protect and restore key riparian areas and natural features. Source: Sustainability Plan							
Implements Which Policy(ies)	NCR-3.1						
Responsible Department(s)	Community Development Department City Council						
Supporting Department(s)	Public Works Department						